"From best Technology to Good Business"

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Outline

- General Considerations
- Technology transfer from Research Organizations
- □ A case study in USA
- A successful example in CERTH
- Conclusions



CERTH's Mission Statement

- □ High Quality Scientific Research
- Emphasis on technological research
- Cooperation with Universities
- □ Link with production







Technology areas

- □ Agriculture Food
- Energy
- Environment
- Information technologies
- Medical
- Transportation



Technology transfer

Exploit a specific technology towards a market need

- □ Benefits:
 - Economic development
 - New job creation

Ways to Commercially Utilize a Technology

- Direct exploitation of technology
- □ Licensing the Technology
- □ Transfer of Technology to
 - An Existing Company
 - A New Company created by entrepreneurs
 - A New Spin-off company created by researchers



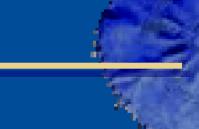
Energy- Clean fuels: General Considerations

- Is absolutely underspinning of modern society
- Massive in scale and scope
- □ Scale is so large that "economics really matters"

Clean fossil fuels Key technological factors

- Gasoline and diesel key transportation fuels in the foreseable future
- Catalyst applications absolutely necessary for their production
- Laboratory technology essential for a priori catalyst ranking

Catalysts for clean fuels















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FCCU: From Bench-Scale to Pilot Plant and to Commercial Units

Laboratory

Pilot Plant

Industrial Unit







Catalyst selection essentials

- Reliable laboratory catalyst testing
- Credible Catalyst rankings
- Consistent catalyst quality





Lessons from USA

- Fundamental knowledge important but not essential in technology development
- Building on and improving technologies that work offer high chance of success
- Technologies that depend on scientific breakthrough have a high degree of time uncertainty

Transfer of technology in clean fuels

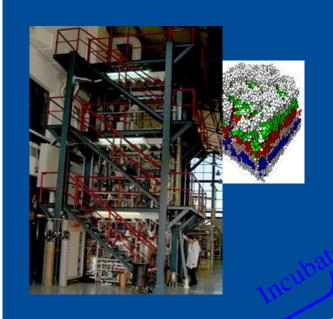
The Experience of CERTH

Technology transfer and CERTH Clean fuels

- □ From Amoco Research Center USA
- □ From Grace Davison- Worms Germany
- From Technology providers- NL
- Own technology



Example of Development Model



- 2000-2010 Services to Internationl Companies- 25 million Euro, 45 employed

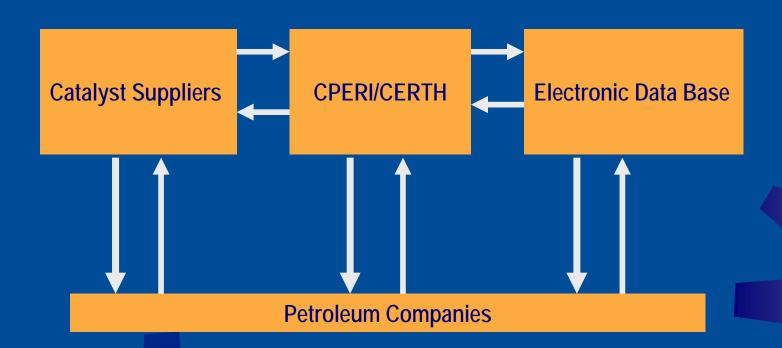
3- Direct Foreign Investment By BP – Matched by GSRT

2- Strategy Alliance with BP-2000

- CPERI Technology Development 1990-2000

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Technology Transfer Strategy



Important factors in sustainable technology transfer

- Best available technology a must
- Policy support at the highest level (EU, Greek Government)
- Adoption of an effective strategy
- Personnel training in Greece and abroad
- Team effort at all levels
- Worldwide social networking



What makes CPERI so successful? A view by our strategic partner





BP Global Team







The Chemical Company



Technical excellence and commitment to improvem**ent...**



CPERI

... and strong working relationships

CENTRE FOR RESEARC focused on delivering results and value



Conclusions

- High quality research key in producing exploitable results
- Support of entrepreneurship by research organization crucial
- Direct link with strategic partner and/or unique technology a factor for success
- Mentoring and management of organization important

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